I have recently had the opportunity to think about the culture at Mary Wade and the values that we hold dear. Compassion, caring, dignity and respect come to mind. Accountability, honesty and fairness add to the list. We are value-driven at Mary Wade and year after year we strive to embody those values in the care delivery we provide to our residents, clients and their families.

Your generosity to Mary Wade inspires and encourages us in our mission. Our fiscal year ending September 30, 2019 has again witnessed many challenges, but also many successes. Healthcare reimbursements have not kept pace with ever increasing costs; patient acuity levels are much higher and more complex demanding more of our staff; and, staffing costs escalate while the employment pool shrinks.

But we have weathered these storms before and we will again.

We are encouraged by your increasing support of your time, talents and treasure. Your gifts to our annual appeal raised $58,589 and the annual Wine Dinner brought in an unprecedented $125,555 to help us create an Arts Therapy Program. This was only a part of your giving back. The hours of volunteer time and effort and those who contributed their expertise, is priceless and deeply appreciated.

Here’s another value in our list: community. Thank you for being an important member of the Mary Wade community.

David V. Hunter, President & CEO
Our Volunteers

From organizing and staff events to working with our residents, Mary Wade’s volunteers are inspirations to us all. Their time and talents are deeply appreciated and recognized.

Thank you!

Yota Anastasiadis
Jane Andrews
Kara Anglim
Father Anthony
Jennifer Balkaran
Ashley Battle
Deana Bedor
Liz Bulfalini
Linda Howard Buongiovanni
Tiffany Burnham
James Campbell
Debbie Camputaro
Ann Chieppo
Evan Chymbor
Jordan Chymbor
Ann Cohen DePalma
Jeanine Connelly
Tim Connelly
George Creamer
Camilla Crowell
Eileen Csizmadia
Stan DeCosta
Michele Dellipoali
Edmund Duenkel
Bob Feinn
Caroline Fiderio
Frank Fortin
James Freeman
Tom Gagliardi
Lucille Gambardella
Lisa Gangemi
Jefferson Garcia
Enaelys Gonzalez
Chris Greggo
Krista Grey
Jaime Harberg
AJ Hernandez
Josean Hiraldo
Rhea Hirshman
Dana Hirsch
Linda Howard
Teryn Jasmine
Bob Johnson
Carolyn Kochan
Frank Kochan
Mark Korzick
Kathy Krebser
Trevor Lavergne
Marion Lemley
Joycee Lopez
Bob Loskant
Sharon Masci
Pastor Ryan Mills
Una Murphy
Linda Mychajowskyj
Patricia Neeson
Maria Olmo
Jessica Prisco
Alex Rego
Molly Rego
Joy Rembert
Prianna Rembert
Nakira Rembert
Jesse Rembert Jr.
Jesse Rembert Sr.
Luz Reyes
Helen Rohne
Maritza Rosemond
Carol Ross
Melissa Ruffin
Albert Ruffin
Jess Schmitz
Lou Siegal
Suzanne Smith
Jessica Soto
Naszah Streater
Gloria Vanderberg
Tate Veley
Diane Watkins

2019 Wine Dinner Committee

Mike Dagata, Chair
MaryBeth Canavan
Krista Casso
Tom Gagliardi
Patricia GaNun
Lajuene Hollis
Lisa Hottin
David Hunter
Janice Hunter
Kara Hunter
Len Matteo
Todd Renz
Melissa Ruffin
Andrea Shaw
Hal Spitzer
## Honor Roll of Donors

Mary Wade Annual Report and Honor Roll acknowledges the generosity of our donors for gifts received between October 1, 2018 – September 30, 2019. Donors are listed according to their total giving unless otherwise indicated. Due to space constraints, we are not able to list every donor. A full listing is available on our website. Every effort is made to ensure the accuracy of reporting. We apologize for any error or omission and welcome corrections to this report.

### Five Star Leadership Society
**$5,000 and above**

- Anonymous
- Harold Spitzer
- O,R&L Construction, Inc.
- All American Waste
- J. C. Builders, LLC
- Neubert, Pepe & Monteith, P.C.
- RKL, LLP
- Shanken Family Foundation
- ERJ Fund
- Konica Minolta Business Solutions
- Michael Horton

### Super Star Society
**$2,500 - $4,999**

- Murtha Cullina LLP | Mr. Robert Giunta
- Rev. Bonnie Scott
- Jeff Boland
- Knights of Columbus
- People's United Bank
- Lawrence & Lucie Iannotti
- Donald Werner
- Brown & Brown of CT, Inc.
- Joseph and MaryBeth Canavan
- ConnectiCare
- Patricia GaNun
- Hunter's Ambulance Service, Inc.
- Innovative Engineering Services, LLC
- Marcum LLP
- Martinez Couch & Associates, LLC.
- MBH Architecture, LLC
- Partners Pharmacy
- The L. Suzio Concrete Co., Inc.

### Gold Star Society
**$1,000 - $2,499**

- Anonymous
- Blum, Shapiro & Company, P.C.
- Community Foundation for Greater New Haven
- Edge Technology Services
- Great Give Grant Program
- Lisa Hottin
- David V. & Janice Hunter
- HealthPro Rehabilitation
- Langan Engineering
- MatrixCare
- Merrill Lynch
- Herbert J. Sims & Company, Inc.
- Start Community Bank
- West Haven Medical Group, LLC
- Network For Good
- Stan DeCosta
- Aldo DeDominicis Foundation, Inc.
- Mr. and Mrs. Arthur Baer
- Eugenia Elliott
- It's Never 2 Late
- Premier Printing
- Regional Water Authority
- Richard Hutchinson
- TD Bank
- U.S. Trust, Bank of America
- Private Wealth Management
- Yale New Haven Health | Community & Government Relations

### Silver Star Club
**$500 - $999**

- Gidon Goldenberg, M.D.
- Brenner, Saltzman & Wallman LLP
- Lorri Danzig
- Joanne M. McGloin
- Barbara Ellinghaus
- David and Gerry Hungerford
- Gail Irwin Hartman
- Jewish Communal Fund/Gail Irwin Hartman Fund
- John Watts Associates, Inc.
- Marc and Margaret Mann
- O2 Safe Solutions
- Kara & Bradley Taylor
- Ray and Gloria Peach
- Yale University | Office of New Haven and State Affairs

### Rising Star Club
**$100 - $499**

- Anonymous
- Moira Hambleton
- Cheryl Damiani
- Heartworks
- Grand Apizza
- Alfred Goldberg
- Barbara & Roger Adams
- Coleen Singer
- Sammy & Mallory Rivera
- John & Kathy DeStefano
- Mr. & Mrs. Thomas Drew
- Louis Tagliatella
- Future Benefits, Inc.
- Thomas & Cee-Cee Fassbender
- Billie & David Ladd

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*Continued on next page.*
“I am happy to be able to continue making a donation to Mary Wade. I think back to when my uncle was cared for in the early 2000’s. He lived there with respect and dignity for many years. Thank you.”

Rising Star Club (continued)
$100 - $499

Mr. & Mrs. Robert Fuchs
Diversified Business Holdings, LLC
Mr. & Mrs. Nicholas Stephens
Ronald Miller M.D.
Donald Galligan
Bruce M. Topolosky
United Way of Greater New Haven
Albertus Magnus College
Barrett Outdoor Communications Inc.
Behavioral Health Consultants, LLC
Buckley Wynne & Parese
Carla’s Pasta, Inc.
Carmody Torrance Sandak & Hennessey, LLP
Porto’s Tire Service
Franciscan Life Center
Independent Charitable Giving Fund
Integrity Benefit Partners
James A. Salatto & Family Charitable Foundation
Mr. and Mrs. Joseph Crowley
Margaret DeVane
MTA Scholarship Fund, INC.
Palm Tree Creative, LLC
Mr. Ralph Prete
Sandra Piontek
David White
Robin Shay
Elizabeth Hartmeyer
Renate Seitz
Shipman & Goodwin LLP
Star Distributors, Inc.
The Guardian Life Insurance Company of America
The Pension Service, Inc.
Underwater Construction Corporation
Unitas Club Inc.
Webster Bank
Ann Waehner
Arthur Goldstein
Mr. and Mrs. Blake Hutchinson
Charles Vitelli
Kristina Kelley
Robert Kessler
Chatham Square Neighborhood Association
Elizabeth Barnston
Elizabeth Gumbart
Gloria Myrick
Kathleen Hagearty
Leonardo H. Suzio
Linda Thorpe
Laurene Kennedy
Mr. and Mrs. Michael Natalino
Rosanne Mondrone
Pamela C. Stanton
Patricia Sabosik
Sarah Morris
Joe Cusano
Thomas Cariglio
Mr. and Mrs. John Dudley
Ann L. Chieppo
Cecile Brodsky
Chris and Donna Granata
Deana Bedor
Jacqueline Henchel, M.D.
Jean C. Palmieri
Mr. and Mrs. John Lacey
Kara Hunter
Dr. Lawrence Iannotti
Marie Modarski
Paul and Joanne Chvisuk
Reggie and Patsy Mayo
Santiago Malave
Stephen C. Votto
Carmen Rivera
Patricia Scussel
Beatrice Grosse
Agnes Farrar
AmazonSmile
Mr. and Mrs. Michael Discepola
Anthony Corsano
Ardmore
Arthur Colella
Kumpati & Barbara Narendra
Bernadette DiGiulian
Carl Goldfield
Cheryl King Wajdowicz
Christel Manning
Donald and Ann Barr
Doreen DeLorenzo
Mr. and Mrs. David Austin
Fast Signs
Fran Consiglio
Harris Friedberg & Mel McCombie
Joan M. Kayser
Laurene Ortwoski
Mr. and Mrs. Marc Palmieri
Mary Jo Lee
Mr. and Mrs. Frank Ruddle
Renee Coppola
Richard Chiozzi
Mr. and Mrs. Richard Gelgauda
Mr. and Mrs. RJ Drodvillo
Robin Walsh
Ronald Walters
Rosemarie Lemley
Shalom United Church Of Christ
Susan Bowen
Todd Renz
Tony’s Auto Service, Inc.
Mr. and Mrs. Vito R. Sessa
William Markunas
Shining Star Club
Less than $100

Anna Ferrie
Anonymous Donor
Anonymous Donor
Anonymous Donor
Anonymous Donor
Janie Bradley
Howard Laniado
Mr. and Mrs. John Ortoleva
Louise Porto
Mary Palmisano
Ruth Frohman
Jessie Oliver
Joan Zink
Julia Klein
Marilin Ortiz
Lillian Powers
Cynthia Lynes
Alexander Eliseo
Geraldine Pascale
Kevin McAuliffe Sales, Inc.
Madeline Palermo
Arlene Meckler
Harriet Saginor
Kinneret Chiel
Rose Onofrio
Ellaare Samuel
Joan Perrelli
Elaine Shaw
Shirley Boulware
Barbara Corso
Darlene A. Sholtys
David Conley
Mr. and Mrs. Frank Villa
George Morrison
Mr. and Mrs. George Olson
The Honorable & Mrs. Guido Calabresi
Janet M. Galante
Janet Tettlebach
Joan Johnson
Dr. John P. Mordes
Joseph Pauloski, Jr.
Joseph Prior
Madelyn Carvalho
Mr. and Mrs. Mario Monico
Mr. and Mrs. Walter Charczynski
Mitchell Gold
Nancy Schonagel
Richard Parri
Roselle Prager
Shelley Levine
Suzanne Cook
Sven B. Uldens
Unger’s Floor Covering, Inc.
Alvera Dortche
Pearl Karmasim
Mr. and Mrs. Albert Carbone
Anne Norman
Barbara S. Esposito
Jim and Dorothy Sommo
Joann Kelley
Rosa Cox
Marie Maione
Vilma Capozzi
Donna Olivia
Fran Wallnau
Michael Dubey
Rita Jordan
Ruth Barcham
Sylvia Rifkin
Cheryl Dielman
Anita Airone
Elizabeth Frawley-Moore
Heather Daniels
Carole Fairchild
Carol Smith
Dianne Pellegrino
Melvin Prager
Philip R. Garrison
Noemi Rivera
Betty J. Delise
Brian Wnek
Carl and Catherine Koch
Mr. and Mrs. Carmine Concilio
Carol Tripp
Mr. and Mrs. Dominic F. Proto
Elizabeth McAuliffe
Mr. and Mrs. Glenn C. Smith
Gloria Wylie
J. Anthony DeMayo
James and Diana Savo
Jane Mandulak
Mr. and Mrs. John Lacomme, Jr.
Joseph Torre
Judith Cummings Camp
Leon and Phyllis Medvedow
Lisa Gangemi
Mr. and Mrs. Maurice F. Varney
Marion Fusco
Mary Rose Cusano
Irma Kelson
Mary Gibson
Charlotte Teitelman
Franklin McCauley
Jacqueline Melendez
Janet Parisi
Joyce Wilson
Karen Marotolli
Louise Denard
Patricia Stark
Frances Wiener
Jane Tendler
Donna Shabazz
Lee Shaw
Mona Rhone
Tito Melendez
Carla Diggins
Lorraine D’Addio
Marie Fulvio
Aviel Rivcah
Agnes Cusano
Bertha Kahn
Betty Stellato
Doris Dimenstein
Dennis Donovan
Gertrude Lopes
Linda M. Tagliavia
Marvel A. Hosey
Mary Natalino
Pauline Giannattasio
Rita Higgins-Kosta
Roselle Prager
Casa Otonal Inc.
JC Shaw
Rose Blasiak
Donna Pascarella
Frank Smith
Gene Richardson
Robert Giannotti
Annette Staton
Charlene F Quinn
Dolores Ondusko
Ellen Duboff
Barbara Mooney
Patricia Harris
Robin Smith
Virginia Nelson
Cathy Porto
Christine Butler
Doug Burdy
Helen Acosta
Helen Y. Brown
Janet Stewart
Leah Beech
Mattie Douglas
Nick Berretta
Harriet Caldwell
Annmarie Mooney
Ida Bordnali
Maria Bello
Marilyn Sisson
Oliva Grippo
Pedro Quinones
Santos Curbelo
Sharon Jones
Barbara Santos
Beth Bosses
Cynlyia Lewis
Dennis DeMartir
Emily Platt
Lettie Pullen
Mary Brown
Meeke Thomas
Shellie Carter
Alberta Witherspoon
Anna DeMatteo
Beth Richardson
Carl Fox
Juanita Jones
Patricia Mabry
Paul Crocker
Sheila Smith
Wendy Allen

“I feel very grateful that Mary Wade is available for me. It is a safe, happy environment where I am well cared for by a competent staff. I enjoy my days here immensely.”
Giving in memory or in honor of someone special is one of many ways of expressing our appreciation and love, while continuing to give back. Mary Wade wishes to thank those who have made a tribute gift between October 1, 2018 - September 30, 2019.

**Memorials**

<table>
<thead>
<tr>
<th>In memory of...</th>
<th>Contributor...</th>
</tr>
</thead>
<tbody>
<tr>
<td>Maryann Acquarulo</td>
<td>Carl &amp; Catherine Koch</td>
</tr>
<tr>
<td>Mr. &amp; Mrs. John Airone</td>
<td>Anita Airone</td>
</tr>
<tr>
<td>Gus Asor</td>
<td>Sandra Piontek</td>
</tr>
<tr>
<td>Mary Ann Barulli</td>
<td>Albert Carbone, Fran Consiglio, Julia Lacey, Maria Monico, Michael Natalino, Patricia Scussel, Glenn C. Smith, Lori A. Vamey, Cheryl King Wajdowicz</td>
</tr>
<tr>
<td>Doris Bedor</td>
<td>Deana Bedor</td>
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<tr>
<td>Carmella Bonini</td>
<td>Paul Chvisuk</td>
</tr>
<tr>
<td>Stella Camputaro</td>
<td>Joyce Chen, Ann L. Chieppo</td>
</tr>
<tr>
<td>Philomena Camputaro</td>
<td>Ann L. Chieppo</td>
</tr>
<tr>
<td>Elvira Drew</td>
<td>Thomas Drew</td>
</tr>
<tr>
<td>Pasquale Fernicola</td>
<td>Madelyn Carvalho</td>
</tr>
<tr>
<td>Nellie Galinis</td>
<td>Elizabeth Donovan</td>
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<tr>
<td>Beverly Goldfield</td>
<td>Carl Goldfield</td>
</tr>
<tr>
<td>William Gumbart</td>
<td>Elizabeth Gumbart</td>
</tr>
<tr>
<td>Barbara Hutchinson</td>
<td>Donald Werner</td>
</tr>
<tr>
<td>Lucille Hutchinson</td>
<td>Eugenia Elliott</td>
</tr>
<tr>
<td>Tony &amp; Karoline Kubasek</td>
<td>John DeStefano</td>
</tr>
<tr>
<td>Grace Lagoski</td>
<td>William Markunas</td>
</tr>
<tr>
<td>Daisy Mae Mangusi</td>
<td>Anna Discepol</td>
</tr>
<tr>
<td>Mary Q. McNamara</td>
<td>Suzanne Cook, Janet M. Galante</td>
</tr>
<tr>
<td>Ann Mulligan</td>
<td>Mary Rose Cusano</td>
</tr>
<tr>
<td>Clara Palmieri</td>
<td>Marc Palmieri</td>
</tr>
<tr>
<td>Donna Pannone</td>
<td>RJ Drodvillo</td>
</tr>
<tr>
<td>Joseph &amp; Margaret Paulos</td>
<td>Joseph F. Pauloski, Jr.</td>
</tr>
<tr>
<td>Robert Rintoul</td>
<td>Barbara C. Adams</td>
</tr>
<tr>
<td>Barbara J. Spambanato</td>
<td>Anthony Corsano, David Conley, Betty J. Delise, Mitchell Gold, Chris Granata, Darlene A. Shottys</td>
</tr>
<tr>
<td>Addie Thorpe</td>
<td>Linda Thorpe</td>
</tr>
<tr>
<td>Thomas &amp; Eva Tripp</td>
<td>Carol Tripp</td>
</tr>
<tr>
<td>Philip J. &amp; Elvira P. Votto</td>
<td>Stephen C. Votto</td>
</tr>
<tr>
<td>Catherine Walsh</td>
<td>Robin Walsh</td>
</tr>
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</table>

**Honorarium**

<table>
<thead>
<tr>
<th>In honor of...</th>
<th>Contributor...</th>
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</thead>
<tbody>
<tr>
<td>Coldwell Banker Agents, Cheshire, CT</td>
<td>Stephen C. Votto, Lorri Danzig, Doreen DeLorenzo, Renee Coppola, Rosemarie Lemley, Reggie Mayo, Leon Medvedow, James A. Salatto, Marie Modarski, Joanne M. McGlone, Lawrence Iannotti, Mary Jo Lane, Susan Bowen, Barbara Corso, Sarah E. Morris, Mary Charczynski, Shalom United Church of Christ, Kathleen Hagearty, Joanne M. McGlone, Gidon Goldenberg, M.D., Shelley Levine, Barbara Lubov, Jane Tendler, Joan Johnson</td>
</tr>
<tr>
<td>Beverly Hochman</td>
<td>John Lynch</td>
</tr>
<tr>
<td>Dennis DeLorenzo</td>
<td>Denyse Ferrara</td>
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<tr>
<td>John &amp; Kathy DeStefano</td>
<td>David Hunter</td>
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<tr>
<td>Lawrence W. Iannotti</td>
<td>Lawrence Iannotti</td>
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<tr>
<td>John Lynch</td>
<td>Elinor &amp; James Morris</td>
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<tr>
<td>Ray Pietruszka</td>
<td>Hal Spitzer</td>
</tr>
<tr>
<td>Rev. Bonnie Scott</td>
<td>Tom &amp; Rita Walsh</td>
</tr>
<tr>
<td>Staff on Kimberly 2</td>
<td>Rose Teiger</td>
</tr>
</tbody>
</table>

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|                               |                                                                                                          |
Gala Italia – Three Great Wines, Many Strong Women, One Incredible Cause
May 4, 2019
The 14th annual Mary Wade Wine Dinner raised a record-breaking $125,555 to create an Arts Therapy Program for our residents. We are deeply grateful for the time, talent and commitment of Thomas Matthews of Wine Spectator and the generosity of this year’s wine sponsor Marilisa Allegrini and Allegrini Estates. Auctioneers Laura Hutchinson of WTNH/WCTX and Dave Fisch of iHeart Media helped to make the evening a truly memorable one for all attending.

Family Fun Fest
September 15, 2019
It was a real old fashioned country fair and carnival at this year’s Family Fun Fest. What started in 2011 as an event to bring families and community together for some music and hot dogs, has grown to be one of the most anticipated events of the year for Mary Wade residents, families and staff. Food trucks, cotton candy, homemade baked goods competed with the games and “dunk tank”. Big Band music was provided by the Survivors Band. Staff took the lead in creating a fun-filled day for young and less young! We gratefully acknowledge the hard work and inspiration of Joy Rembert and Maria Olmo of the Boardman Residence and the entire committee of volunteers.

Fair Haven Community Parade
May 24, 2019
More than 800 students, neighbors, Mary Waders, families and staff participated in the 11th annual community event. The largest event of its kind in Fair Haven, the Parade culminates in a community picnic in the Mary Wade gardens. Thank you to all the schools, volunteers and staff who participated and helped out.

“This parade is about the people. The Mary Wade residents are outside waving their flags, the kids are marching past them. It’s just great. I don’t know anything else like it.”
Sarah Miller, Fair Haven resident

Special Events
Mary Wade recognizes the many individuals and families, organizations and business partners who help to support our mission through their sponsorships, advertising and donations.
Annual Event Sponsors 2019

To support our mission, Mary Wade organizes three signature events each year: the Wine Dinner, Fair Haven Community Parade and the Family Fun Festival. In 2019 we introduced an Annual Sponsorship Program. Sponsorships supported all three events throughout the year and were recognized at each. We are deeply grateful for the encouragement and commitment of our 2019 Annual Event Sponsors.

Platinum Sponsor
Innovative Engineering Services (IES)
MBH Architecture, LLC
Martinez Couch & Associates, LLC.
O,R&L Construction, Inc.

Gold Sponsors
All American Waste
Anonymous
J. C. Builders, LLC
Neubert, Pepe & Monteith, P.C.
RKL, LLP
Shanken Family Foundation
Harold Spitzer

Diamond Sponsors
Brown & Brown Insurance of CT, Inc.
ConnectiCare
Hunter’s Ambulance Service, Inc.
Marcum LLP
Murtha Cullina LLP
Partners Pharmacy
People’s United Bank
The L. Suzio Concrete Co., Inc.
U.S. Trust, Bank of America Private Wealth Management
Yale New Haven Health
Community & Government Relations

Bronze Sponsors
Blum, Shapiro & Company, P.C.
Community Foundation for Greater New Haven
Edge Technology Services
HealthPro Rehabilitation
Langan Engineering
MatrixCare
Merrill Lynch
Premier Printing
Start Community Bank
West Haven Medical Group, LLC

Financials
Consolidated Financials (unaudited) for the year ending September 30, 2019

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>$ 635,808</th>
<th>$ 1,426,442</th>
<th>$ 54,282,351</th>
<th>$ 13,740,618</th>
<th>$ 2,142,140</th>
<th>$ 72,227,359</th>
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<tbody>
<tr>
<td>Cash and cash equivalents</td>
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<td></td>
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<td></td>
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<tr>
<td>Accounts receivable</td>
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<td>Non current*</td>
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<tr>
<td>Property, plant &amp; equipment</td>
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<td>Other</td>
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<tr>
<td>Total assets</td>
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</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th>$ 1,523,105</th>
<th>$ 529,006</th>
<th>$ 48,446,044</th>
<th>$ 50,498,155</th>
<th>$ 72,227,359</th>
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<tbody>
<tr>
<td>Accounts payable</td>
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<tr>
<td>Other current liabilities</td>
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<td>Long term liabilities*</td>
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<td>Total liabilities</td>
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<tr>
<td>Total liabilities &amp; net assets</td>
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<td></td>
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<table>
<thead>
<tr>
<th>OPERATING REVENUE</th>
<th>$ 13,265,154</th>
<th>$ 1,054,049</th>
<th>$ 125,623</th>
<th>$ 14,444,826</th>
<th>$ 281,492</th>
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</thead>
<tbody>
<tr>
<td>Resident room &amp; board, service fees</td>
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<td></td>
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<td>Adult day care</td>
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<td>Rental income</td>
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<tr>
<td>Total operating revenues</td>
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<tr>
<td>Total net contributions, grants &amp; investments</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>OPERATING EXPENSES</th>
<th>$ 11,595,990</th>
<th>$ 2,395,600</th>
<th>$ 1,061,469</th>
<th>$ 15,053,059</th>
<th>$ 329,104</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resident care services &amp; support</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Plant operation &amp; maintenance</td>
<td></td>
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<tr>
<td>Adult day care</td>
<td></td>
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<td></td>
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</tr>
<tr>
<td>Total operating expenses</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Extraordinary non-operating expenses*</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Includes board designated funds of $21.6 million and bond proceeds of $32.6 million.

*Includes bonds issued at $45,700,000 for construction of the new assisted living residence.

*Includes extraordinary bond closing and project costs of $300,000.